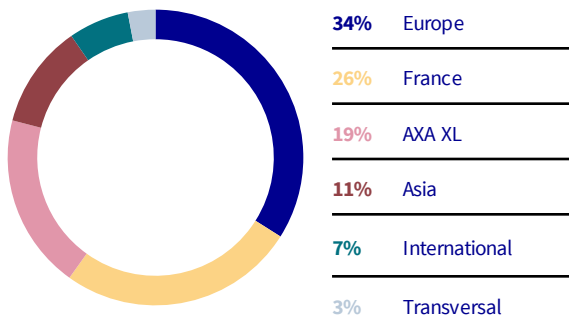


OUR ACTIVITY

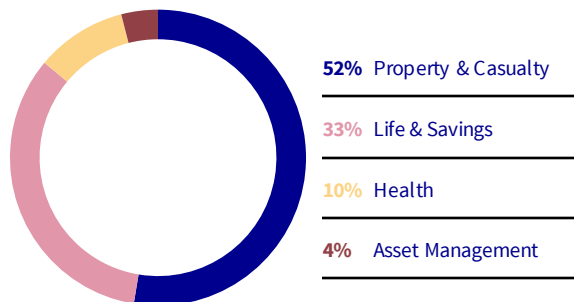
GEOGRAPHY

in % as of 2020 total gross revenues



BUSINESS

in % as of 2020 rebased underlying earnings* excl. Holdings



*FY20 rebased underlying earnings exclude Covid-19 claims and natural catastrophe charges in excess of the normalized level.

our distributors

Proprietary: tied agents, salaried sales force, direct **32%**

our clients
105 million

Non proprietary: brokers IFA, banks, partnerships **68%**

our employees
153,000

FINANCIAL STRENGTH RATING

S&P



MOODY'S

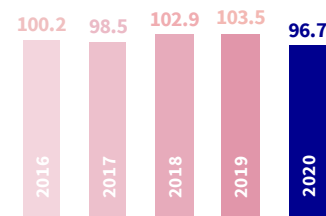


FITCH

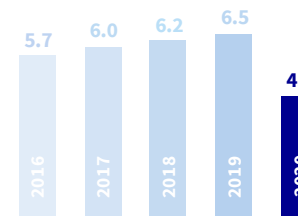


KEY FIGURES

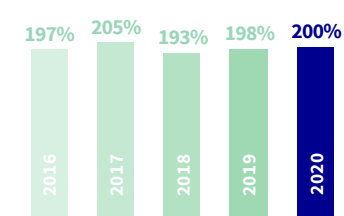
GROSS REVENUES (€bn)



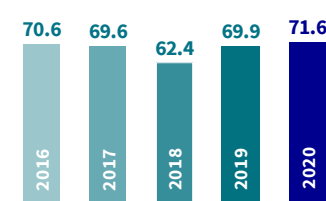
UNDERLYING EARNINGS (€bn)



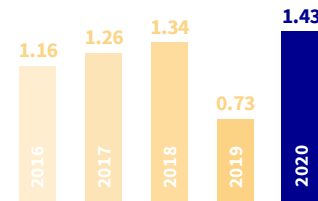
SOLVENCY II RATIO



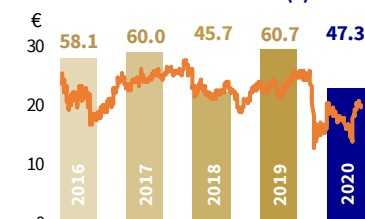
SHAREHOLDERS' EQUITY (€bn)



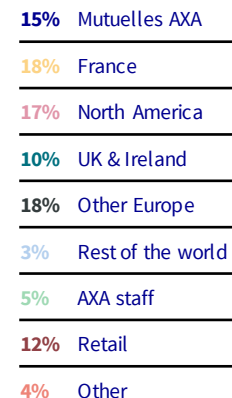
DIVIDEND PER SHARE (€)



MARKET CAP (€bn) AND SHARE PRICE (€)



SHAREHOLDERS



MANAGEMENT COMMITTEE

- THOMAS BUBERL** - Chief Executive of AXA
- GEORGE STANSFIELD** - Deputy Chief Executive Officer and Group General Secretary
- ETIENNE BOUAS-LAURANT** - Group Chief Financial Officer
- ALBAN DE MAILLY NESLE** - Chief Risk and Investment Officer
- JACQUES DE PERETTI** - Chairman & Chief Executive Officer of AXA France
- SCOTT GUNTER** - Chief Executive Officer of AXA XL
- ANTIMO PERRETTA** - Chief Executive Officer Europe
- GORDON WATSON** - Chief Executive Officer Asia
- BENOIT CLAVERANNE** - Chief Executive Officer International & New Markets
- MARCO MORELLI** - Executive Chairman of AXA Investment Managers
- ASTRID STANGE** - Chief Operating Officer
- GEORGES DESVAUX** - Chief Strategy and Business Development Officer
- KARIMA SILVENT** - Chief Human Resources Officer